

Estimated Use of Reserves 2025/26 - 2028/29							
	Balance 2025/26	Est use 2026/27	Balance 2026/27	Est use 2027/28	Balance 2027/28	Est use 2028/29	Balance 2028/29
General Fund Balance	(3,103,000)	0	(3,103,000)	0	(3,103,000)	0	(3,103,000)
Earmarked Reserves							
Building Maintenance Fund	(713,866)	100,000	(613,866)	100,000	(513,866)	100,000	(413,866)
Repair & Replacement Reserves	(569,555)	125,000	(444,555)	50,000	(394,555)	(65,000)	(459,555)
Civil Parking Enforcement Reserve	(78,277)	28,397	(49,880)	25,000	(24,880)	24,880	0
General Reserve A/C	(430,449)	254,322	(176,127)	150,000	(26,127)	26,127	0
Local Plan Reserve	(953,200)	155,000	(798,200)	798,200	0	0	0
Stay Put Grants Reserve	(87,894)	0	(87,894)	0	(87,894)	0	(87,894)
Staffing costs Reserve	(292,199)	50,000	(242,199)	50,000	(192,199)	150,000	(42,199)
Homeless/Housing Reserve	(77,729)	25,000	(52,729)	0	(52,729)	0	(52,729)
Council Tax/Housing Benefits Reserve	(831,146)	30,778	(800,368)	0	(800,368)	800,368	0
Waste & Street Cleansing Reserve	(2,369,283)	500,000	(1,869,283)	500,000	(1,369,283)	1,369,283	0
Business Rates Volatility Reserve	(4,947,123)	2,500,000	(2,447,123)	1,200,000	(1,247,123)	500,000	(747,123)
Financial Services Reserve	(160,000)	50,000	(110,000)	0	(110,000)	0	(110,000)
Kent Pool Economic Development Business Rates Reserve	(3,089,770)	1,500,000	(1,589,770)	602,000	(987,770)	987,770	0
Housing & Commercial Growth Business Rates Fund	(755,584)	755,584	0	0	0	0	0
Environmental Initiatives Reserve	(176,465)	45,000	(131,465)	45,000	(86,465)	45,000	(41,465)
Heritage Strategy Reserve	(110,902)	0	(110,902)	0	(110,902)	0	(110,902)
Visitor Economy Strategy Reserve	(127,556)	0	(127,556)	0	(127,556)	127,556	0
Budget Contingency Reserve	(1,347,276)	(2,610,000)	(3,957,276)	1,517,000	(2,440,276)	1,782,312	(657,964)
Other earmarked reserves	(1,960,343)	519,448	(1,440,895)	282,000	(1,158,895)	466,339	(692,555)
Total Earmarked (Excl General Fund)	(19,078,617)	4,028,530	(15,050,087)	5,319,200	(9,730,888)	6,314,635	(3,416,253)
Total earmarked plus general fund	(22,181,617)	4,028,530	(18,153,087)	5,319,200	(12,833,888)	6,314,635	(6,519,253)
Ring Fenced/accounting/collection fund							
Collection fund & grants in advance	(174,371)	61,377	(112,994)	30,000	(82,994)	82,994	0
Accounting adjustments & smoothing	(432,324)	0	(432,324)	300,000	(132,324)	0	(132,324)
	(606,695)	61,377	(545,318)	330,000	(215,318)	82,994	(132,324)